



Health and Housing Scrutiny Committee Agenda

10.00 am

Wednesday, 28 June 2023

Council Chamber, Town Hall, Darlington, DL1 5QT

Members of the Public are welcome to attend this Meeting.

1. Introduction/Attendance at Meeting
2. Appointment of Chair for the Municipal Year 2023/24
3. Appointment of Vice-Chair for the Municipal Year 2023/24
4. Declarations of Interest
5. To consider the times of meetings of this Committee for the Municipal Year 2023/24 on the dates agreed in the Calendar of Meetings by Cabinet at Minute C258/Feb/23
6. To approve the Minutes of the meeting of this Scrutiny held on :-
 - (a) 8 February 2023 (Pages 3 - 6)
 - (b) 15 March 2023 (Pages 7 - 10)
7. Work Programme –
Report of the Assistant Director Law and Governance
(Pages 11 - 24)
8. SUPPLEMENTARY ITEM(S) (if any) which in the opinion of the Chair of this Committee are of an urgent nature and can be discussed at the meeting.

9. Questions



Luke Swinhoe
Assistant Director Law and Governance

Tuesday, 20 June 2023

Town Hall
Darlington.

Membership

Councillors Baker, Crudass, Dillon, Holroyd, Johnson, Kane, Layton, Mammolotti, Pease and Walters

If you need this information in a different language or format or you have any other queries on this agenda please contact Hannah Miller, Democratic Officer, Operations Group, during normal office hours 8.30 a.m. to 4.45 p.m. Mondays to Thursdays and 8.30 a.m. to 4.15 p.m. Fridays email: hannah.miller@darlington.gov.uk or telephone 01325 405801

HEALTH AND HOUSING SCRUTINY COMMITTEE

Wednesday, 8 February 2023

PRESENT – Councillors Newall (Chair), Heslop, McEwan, Mrs H Scott and Sowerby

APOLOGIES – Councillor Layton

ABSENT – Councillors Dr. Chou, Mills, Preston and Wright

ALSO IN ATTENDANCE – Jill Foggin (Communications Manager, County Durham and Darlington Foundation Trust), Michelle Thompson (Healthwatch Darlington) and Emma Joyeux (NHS North East and North Cumbria Integrated Care Board)

OFFICERS IN ATTENDANCE – Penny Spring (Director of Public Health), Anthony Sandys (Assistant Director - Housing and Revenues) and Hannah Miller (Democratic Officer)

HH43 DECLARATIONS OF INTEREST

There were no declarations of interest reported at the meeting.

HH44 TO APPROVE THE MINUTES OF THE MEETING OF THIS SCRUTINY HELD ON :-

(1) 14 DECEMBER 2022

Submitted – The Minutes (previously circulated) of the meeting of this Scrutiny Committee held on 14 December 2022.

RESOLVED – That the Minutes of the meeting of this Scrutiny Committee held on 14 December, 2022 be approved as a correct record.

(2) 11 JANUARY 2023

Submitted – The Minutes (previously circulated) of the meeting of this Scrutiny Committee held on 11 January, 2023.

RESOLVED – That the Minutes of the meeting of this Scrutiny Committee held on 11 January, 2023 be approved as a correct record.

(3) 24 JANUARY 2023

Submitted – The Minutes (previously circulated) of the meeting of this Scrutiny Committee held on 24 January, 2023.

RESOLVED – That the Minutes of the meeting of this Scrutiny Committee held on 24 January, 2023 be approved as a correct record.

HH45 PRIMARY CARE ACCESS

The Commissioning Lead – Primary Care, North East and North Cumbria Integrated Care Board gave a presentation (previously circulated) updating Members on Primary Care access.

The presentation provided Members with an overview of primary care in the Tees Valley, with details provided of the configuration and the contract requirements for practices; reference was also made to the Primary Care Network (PCN) Contract Directed Enhanced Services (DES). Members noted the PCN enhanced access services which were available to all Darlington patients and that a mixed model was in operation in Darlington, with practices providing some hours and Primary Healthcare Darlington providing the remaining.

Details were provided of the findings of the GP Patient survey 2022, an independent survey run by Ipsos on behalf of NHS England; primary care appointment activity and causes of access challenges were outlined; and improvements to access included increased practice workforce and increased PCN workforce, with 244 staff funded across the Tees Valley from Additional Role Reimbursement Scheme, 33 of those being employed by Darlington PCN.

Members were also provided with details of additional access to GP appointments on Sundays and Bank Holidays through a Winter Resilience scheme commissioned by the ICB; and the further support to improve access was outlined.

Particular discussion ensued regarding the GP Patient Survey results which Members felt did not reflect residents feedback; Members were assured that Darlington practices implemented a number of different mechanisms to capture patient feedback in addition to the GP Patient Survey.

Discussion also ensued regarding patients that do not attend their appointments (DNAs); Members highlighted the need for greater work to identify barriers to access, reasons for DNAs and how these could be addressed and requested that this be fed back to the PCN for consideration. The Commissioning Lead – Primary Care, informed Members of the range of measures in place to address DNA's including appointment reminders and the use of social media; and following a question regarding staff, Members were advised that a range of training courses were offered to all staff in the GP practices via the Primary Care training hub, including customer service skills and managing difficult conversations.

Members highlighted the need to communicate the different roles of staff in GP practices to the wider public.

RESOLVED – That the thanks of this Scrutiny Committee be extended to the Commissioning Lead – Primary Care, North East and North Cumbria Integrated Care Board for her interesting and informative presentation.

HH46 HOUSING SERVICES ALLOCATIONS POLICY

The Assistant Director Housing and Revenue submitted a report (previously circulated) requesting that consideration be given to the draft Housing Services Allocations Policy (also previously circulated) prior to its consideration by Cabinet on 7 March 2023.

The submitted report stated that the Council had been part of a sub-regional scheme for allocating social housing since 2009; a Tees Valley Common Housing Allocations Policy was adopted by the five Local Authorities, which had been in place since 2012 and was last updated in 2019.

Members were informed that the existing policy no longer met the strategic needs for Darlington and notice had been given on Darlington Borough Council's membership of the Tees Valley Lettings Partnership, due to expire in June 2023; and a new Housing Services Allocations Policy was required.

Details were provided of the key changes to the policy, this included a number of changes to the priority banding; and the Tenants Panel had been consulted in January 2023 and overall were in support of the proposed Housing Allocations Policy.

Following a question, Members were informed that veterans were included in the policy and would be considered under the priority band 1.

RESOLVED – That Members support the onward submission of the draft Housing Services Allocations Policy to Cabinet.

HH47 HOUSING SERVICES DAMP, MOULD AND CONDENSATION POLICY

The Assistant Director Housing and Revenue submitted a report (previously circulated) requesting that consideration be given to the draft Housing Services Damp, Mould and Condensation Policy (also previously circulated) prior to its consideration by Cabinet on 7 March 2023.

The submitted report stated that the Council has a responsibility to ensure its homes are free from hazards, including damp, mould and condensation; and the Housing Services Damp, Mould and Condensation Policy explains how the Council will ensure that prompt action is taken to remedy issues and support tenants, offering guidance, advice, and assistance throughout the process.

It was reported that the Council's Housing Management Policy includes a specific section on the Council's approach to dealing with damp, mould and condensation in Council homes; and that due to an expectation of the Regulator of Social Housing for all social housing providers to have a separate and specific policy on damp, mould and condensation, the Housing Services Damp, Mould and Condensation Policy has been developed to set out the Council's approach to these issues.

Details were provided of the specific responsibilities for Darlington Borough Council as landlords as set out in the policy; the responsibility for tenants; and that consultation was undertaken with the Tenants Panel in January 2023 who were in support of the draft policy.

RESOLVED – That Members support the onward submission of the draft Housing Services Damp, Mould and Condensation Policy to Cabinet.

HH48 WORK PROGRAMME

The Assistant Director Law and Governance submitted a report (previously circulated) requesting that consideration be given to this Scrutiny Committee's work programme and to consider any additional areas which Members would like to suggest be included in the previously approved work programme.

Members were informed that a special meeting of this Scrutiny Committee would be arranged to receive an update on dental services; that the Integrated Care System update had been deferred to June 2023; and Members were informed that a Housing Services Climate Change Strategy was in development and would be brought to a future meeting of this Scrutiny Committee.

Reference was made to the recent site visit to Darlington Memorial Hospital for Members to observe the EPR; and reference was made to a recent Autism reset event attended by the Chair and Vice Chair of this Scrutiny Committee.

RESOLVED – That the work programme be updated to reflect discussions.

HH49 HEALTH AND WELLBEING BOARD

Members were informed that the Board last met on 15 December, 2022 and that the next meeting of the Board was scheduled for 16 March, 2023.

The Director of Public Health informed Members of work being undertaken on vaccine inequality and that an update would be provided a future meeting of the Board.

RESOLVED – That Members look forward to receiving an update on the work of the Health and Wellbeing Board at a future meeting of this Scrutiny Committee.

HEALTH AND HOUSING SCRUTINY COMMITTEE

Wednesday, 15 March 2023

PRESENT – Councillors Newall (Chair), Layton, McEwan and Wright

APOLOGIES – Councillors Heslop and Mrs H Scott

ABSENT – Councillors Dr. Chou, Mills, Preston and Sowerby

ALSO IN ATTENDANCE – Martin Short (North East and North Cumbria Integrated Care Board), Pauline Fletcher (NHS England and NHS Improvement - North East and Yorkshire), Tom Robson (Durham and Darlington and Tees Local Dental Network) and Dr Kamini Shah

OFFICERS IN ATTENDANCE – Ken Ross (Public Health Principal) and Hannah Miller (Democratic Officer)

HH50 DECLARATIONS OF INTEREST

There were no declarations of interest reported at the meeting.

HH51 UPDATE ON NHS DENTISTRY DARLINGTON

The Senior Primary Care Manager (Primary Care Dental Commissioning Lead – North East and North Cumbria), NHS England – North East and Yorkshire, Chair of Durham and Darlington and Tees Local Dental Network and Consultant in Dental Public Health, NHS England – North East and Yorkshire gave a presentation (previously circulated) updating Members on NHS Dentistry in Darlington.

In providing background on NHS dentistry, Members were advised that as part of the NHS Dentistry offer there was no formal registration of patients with dental practices and as such a patient could contact any NHS dental practice to access care; dental contracts and provision were activity and demand led; contract regulations set out contract currency which was measured in units of dental activity (UDA) and these were attributable to a banded course of treatments; NHS dentistry regulations did not prohibit the provision of private dentistry by NHS dental practices; and as a result of the prolonged COVID-19 pandemic period and the requirement for NHS dental practices to follow strict infection prevention and control guidance, a backlog demand for dental care remained high with the urgency and increased complexity of patient clinical presentation.

Reference was made to the changes to commissioned capacity since August 2022 for general dental services; Members were advised of the additional services commissioned by NHS England; and Members were informed that Burgess and Hyder Group Partnership practice operating from Firthmoor Community Centre had handed back their contract as of 31 March 2023.

The continuing pressures and challenges were outlined, these included Covid-19 impacts, dental workforce recruitment and retention and NHS dental contract and system reform; and details were provided of the national package of initial reforms to the NHS dental contract,

which were published by NHS England in July 2022.

Details were provided of the local actions taken to date, including incentives for all NHS dental practices to prioritise patients that were struggling to access an NHS practice and that presented with an urgent dental care need; encouraging practices to maintain short notice cancellation lists; investment into the provision of additional dental clinical triage capacity; and additional funding made available to practices who were able to offer additional clinical capacity above their contracted levels, of which take up in Darlington was limited to only one practice.

Members also noted that engagement had been undertaken with dental providers where contracts had been handed back and that interest had been generated following an improved offer; and Darlington had been identified as a priority area for the recently launched workforce recruitment and retention initiatives.

The next steps were outlined and included a review of the impact of the initial national reforms which were introduced from November 2022; the impact of the local initiatives; and continued work with local dental professional leads and wider partners to continue to explore local opportunities in order to improve NHS Dentistry access for patients. Reference was also made to the advice for patients and key messages.

The Public Health Principal highlighted the importance of enforcing positive attitudes and behaviours and promoting and normalising toothbrushing at an early age; informed Members that the agenda regarding fluoridation was being progressed at a national level by the Secretary of State for Health; and highlighted that fluoridation was one of the most effective ways to reduce dental decay in the population and reduce demand on dental services over the long term. The Consultant in Dental Public Health informed Members of the supervised toothbrushing programme for nursery, reception and Y1 aged children, to ensure teeth were being brushed twice daily; it was reported that whilst uptake prior to COVID-19 was high, participation had now reduced to 50 per cent, which was thought to be as a result of additional pressures from COVID-19.

Members were also informed that work was being undertaken to ensure a safe transition following the delegation of commissioning of NHS Dental services from NHS England to the Integrated Care Board.

Following a question, Members were informed that whilst it was difficult to put a timescale on the recovery of NHS dental services, it was anticipated that it could take up to two years and the key priority was to ensure that dental services were back to full capacity, whilst focussing on the needs of the population.

Discussion ensued regarding the communication of key messages with particular concern raised regarding the lack of communication in relation to the closure of the practice in Darlington; the Senior Primary Care Manager informed Members of the process when a practice closes and would seek clarification from the provider to ensure the process had been followed. Details were also provided of the procurement process should NHSE not be able to recommission the full capacity for NHS dental services that had been lost in Darlington. Members were advised the NHSE had some digital assets that could be circulated.

Following a question, Members were advised that any patients unable to access their practice should call 111 who would facilitate patients with severe pain on the same day; patients were assessed via an algorithmic assessment and clinician assessment; out of hour appointments were also available at specific locations; and there was no dental unit at Accident and Emergency.

Discussion ensued regarding Did Not Attends (DNAs), Members were advised that there was no mechanism in place to collect DNAs however anecdotal evidence suggested figures of up to 15 to 20 per cent in NHS dental practices; and Members highlighted that the information regarding dentists on NHS UK website was not up to date. Members were assured that a reminder would be sent to practices to ensure the website was kept up to date. Reference was also made to treatment charges, Members were advised that NHS charges were set by the government and that a number of different cohorts had access to free dental care and a scheme was available for those on a low income.

Members remained concerned regarding the NHS dental services in Darlington and welcomed a future update on progress, including the impact of the national reforms.

RESOLVED – (a) That the Senior Primary Care Manager (Primary Care Dental Commissioning Lead – North East and North Cumbria), NHS England – North East and Yorkshire, Chair of Durham and Darlington and Tees Local Dental Network and Consultant in Dental Public Health, NHS England – North East and Yorkshire be thanked for their informative update.

(b) That an update on NHS Dentistry in Darlington be provided at a future meeting of this scrutiny committee.

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HEALTH AND HOUSING SCRUTINY COMMITTEE
28 JUNE 2023

WORK PROGRAMME

SUMMARY REPORT

Purpose of the Report

1. To consider the work programme items scheduled to be considered by this Scrutiny Committee during the 2023/24 Municipal Year and to consider any additional areas which Members would like to suggest should be included.

Summary

2. Members are requested to consider the attached draft work programme (**Appendix 1**) for the next Municipal Year which has been prepared based on Officers recommendations and recommendations previously agreed by this Scrutiny Committee in the last Municipal Year.
3. Once the work programme has been approved by this Scrutiny Committee, any additional areas of work which Members wish to add to the agreed work programme will require the completion of a quad of aims in accordance with the previously approved procedure (**Appendix 2**).

Recommendation

4. Members are requested to consider and approve the attached draft work programme as the agreed work programme for the Municipal year 2023/24 and any other additional items which they might wish to include.

Luke Swinhoe
Assistant Director Law and Governance

Background Papers

No background papers were used in the preparation of this report.

Author : Hannah Miller 5801

S17 Crime and Disorder	This report has no implications for Crime and Disorder
Health and Wellbeing	This report has no direct implications to the Health and Well Being of residents of Darlington.
Carbon Impact and Climate Change	There are no issues which this report needs to address.
Diversity	There are no issues relating to diversity which this report needs to address
Wards Affected	The impact of the report on any individual Ward is considered to be minimal.
Groups Affected	The impact of the report on any individual Group is considered to be minimal.
Budget and Policy Framework	This report does not represent a change to the budget and policy framework.
Key Decision	This is not a key decision.
Urgent Decision	This is not an urgent decision
Council Plan	The report contributes to the Council Plan in a number of ways through the involvement of Members in contributing to the delivery of the Plan.
Efficiency	The Work Programmes are integral to scrutinising and monitoring services efficiently (and effectively), however this report does not identify specific efficiency savings.
Impact on Looked After Children and Care Leavers	This report has no impact on Looked After Children or Care Leavers.

MAIN REPORT

Information and Analysis

5. The Council Plan 2020-23 sets the vision and strategic direction for the Council, with its overarching focus being 'Delivering success for Darlington'.
6. In approving the Council Plan, Members agreed to a vision for Darlington which is a place where people want to live and businesses want to locate, where the economy continues to grow, where people are happy and proud of the borough and where everyone has the opportunity to maximise their potential.
7. As part of that Plan, the visions for the Health and Housing portfolio is:-

 'a borough where people enjoy productive, healthy lives. They will have access to excellent leisure facilities and recognising the importance of having a home, there will be access to quality social housing.'
8. It is intended to commence work on developing a new Council Plan later in 2023.

Forward Plan and Additional Items

9. Once the Work Programme has been agreed by this Scrutiny Committee, any Member seeking to add a new item to the work programme will need to complete a quad of aims.
10. A copy of the Forward Plan has been attached at **Appendix 3** for information.

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HEALTH AND HOUSING SCRUTINY COMMITTEE WORK PROGRAMME

Topic	Timescale	Lead Officer/ Organisation Involved	Link to PMF (metrics)	Scrutiny's Role
Director of Public Health Annual Report	30 August 2023	Penny Spring		Annual report
Performance Management and Regulation/ Management of Change Regular Performance Reports to be Programmed	3 January 2024 Year End 30 August 2023	Relevant AD	Full PMF suite of indicators	To receive biannual monitoring reports and undertake any further detailed work into particular outcomes if necessary
Better Care Fund	30 August 2023 Last considered 2 November 2022	Paul Neil		To receive an update on the position of the Better Care Fund for Darlington. To receive an update on the programme review.
Customer Engagement Strategy 2021-2024 Update (Presentation)	30 August 2023 Last considered 31 August 2022	Anthony Sandys		To provide annual progress reports to Scrutiny. To look at work being done within communities and how the Customer Panel engage with new communities.
Darlington Health Profile	1 November 2023 Last considered 2 November 2022	Penny Spring		Annual report

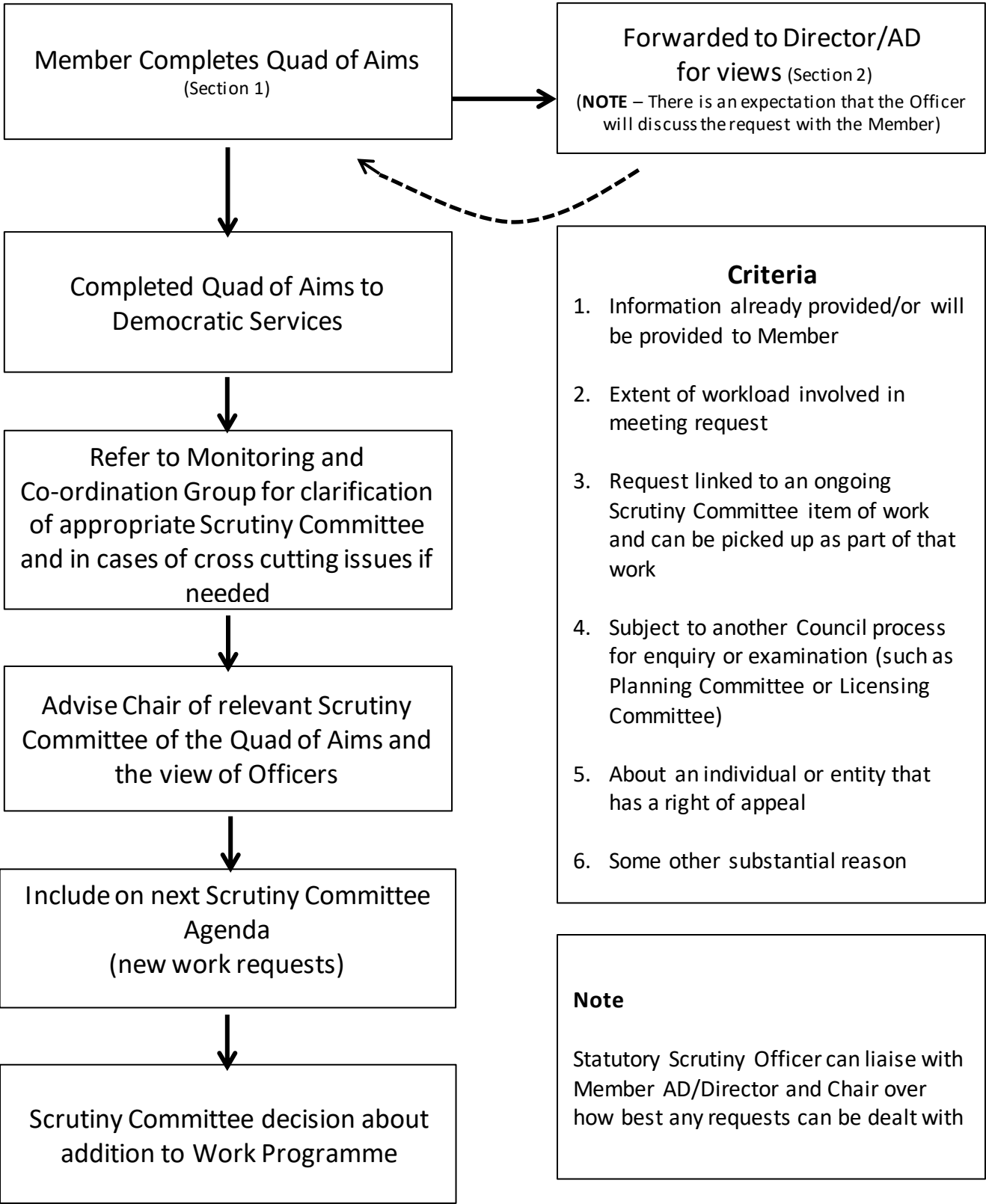
Topic	Timescale	Lead Officer/ Organisation Involved	Link to PMF (metrics)	Scrutiny's Role
Healthwatch Darlington - The Annual Report of Healthwatch Darlington	1 November 2023 Last considered 2 November 2022	Michelle Thompson, HWD		To scrutinise and monitor the service provided by Healthwatch – Annual
Dental Services	To be agreed Last considered Special 15 March 2023	Pauline Fletcher, NHS England		To update Scrutiny Members undertake any further work if necessary.
Health and Safety Compliance in Council Housing	To be agreed Last considered 29 June 2022	Anthony Sandys		To provide annual updates to Scrutiny Members undertake any further work if necessary.
Housing Services Anti-Social Behaviour Policy – Update	To be agreed Last considered 29 June 2022	Anthony Sandys		To provide annual updates to Scrutiny Members undertake any further work if necessary.
Integrated Care System (ICS)	To be agreed	David Gallagher, ICB		To scrutinise and challenge progress of the principles underpinning the ICS and BHP and timelines for progress.
Drug and Alcohol Service Contract – We Are With You	To be agreed Last considered 2 November 2022	Mark Harrison/Jon Murray		To update Scrutiny Members undertake any further work if necessary.

Topic	Timescale	Lead Officer/ Organisation Involved	Link to PMF (metrics)	Scrutiny's Role
CAMHS update	To be agreed Last considered 14 December 2022	Jennifer Illingworth/James Graham		
Community Mental Health Transformation	To be agreed Last considered 14 December 2022	Jo Murray/Maxine Crutwell, TEWV		To receive a briefing and undertake any further detailed work if necessary.
Preventing Homelessness and Rough Sleeping Strategy Update	To be agreed Last considered 14 December 2022	Anthony Sandys		To look at progress following the implementation of the strategy. Update on current position within Darlington
Primary Care (to include GP Access to appointments)	To be agreed Last considered 8 February 2023	Emma Joyeux CCG/Amanda Riley		To scrutinise development around Primary Care Network and GP work
Strategic Housing Needs Assessment	To be agreed	Anthony Sandys		
Housing Services Climate Change Strategy	To be agreed	Anthony Sandys		
Quality Accounts Update	To be agreed Year End May 2024	TEWV/CDDFT		

JOINT COMMITTEE WORKING – ADULTS SCRUTINY COMMITTEE

Topic	Timescale	Lead Officer/ Organisation Involved	Link to PMF (metrics)	Scrutiny's Role
Loneliness and Connected Communities Adults Scrutiny to Lead	Scoping meeting 28 January 2020 Meeting on 5 October 2020 Meeting on 15 December 2020			

PROCESS FOR ADDING AN ITEM TO SCRUTINY COMMITTEE’S
PREVIOUSLY APPROVED WORK PROGRAMME



PLEASE RETURN TO DEMOCRATIC SERVICES

QUAD OF AIMS (MEMBERS' REQUEST FOR ITEM TO BE CONSIDERED BY SCRUTINY)

SECTION 1 TO BE COMPLETED BY MEMBERS

NOTE – This document should only be completed if there is a clearly defined and significant outcome from any potential further work. This document should **not** be completed as a request for or understanding of information.

REASON FOR REQUEST?	RESOURCE (WHAT OFFICER SUPPORT WOULD YOU REQUIRE?)
PROCESS (HOW CAN SCRUTINY ACHIEVE THE ANTICIPATED OUTCOME?)	HOW WILL THE OUTCOME MAKE A DIFFERENCE?

Signed Councillor

Date

SECTION 2 TO BE COMPLETED BY DIRECTORS/ASSISTANT DIRECTORS
(NOTE – There is an expectation that Officers will discuss the request with the Member)

<p>1. (a) Is the information available elsewhere? Yes No</p> <p>If yes, please indicate where the information can be found (attach if possible and return with this document to Democratic Services)</p> <p>.....</p> <p>(b) Have you already provided the information to the Member or will you shortly be doing so?</p> <p>.....</p> <p>2. If the request is included in the Scrutiny Committee work programme what are the likely workload implications for you/your staff?</p> <p>.....</p> <p>3. Can the request be included in an ongoing Scrutiny Committee item of work and picked up as part of that?</p> <p>.....</p> <p>4. Is there another Council process for enquiry or examination about the matter currently underway?</p> <p>.....</p> <p>5. Has the individual or entity some other right of appeal?</p> <p>.....</p> <p>6. Is there any substantial reason (other than the above) why you feel it should not be included on the work programme?</p> <p>.....</p>	<p style="text-align: center;">Criteria</p> <p>1. Information already provided/or will be provided to Member</p> <p>2. Extent of workload involved in meeting request</p> <p>3. Request linked to an ongoing Scrutiny Committee item of work and can be picked up as part of that work</p> <p>4. Subject to another Council process for enquiry or examination (such as Planning Committee or Licensing Committee)</p> <p>5. About an individual or entity that has a right of appeal</p> <p>6. Some other substantial reason</p>
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Signed **Position** **Date**

PLEASE RETURN TO DEMOCRATIC SERVICES

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**DARLINGTON BOROUGH COUNCIL
FORWARD PLAN**



DARLINGTON

Borough Council

**FORWARD PLAN
FOR THE PERIOD: 1 JUNE 2023 - 30 SEPTEMBER 2023**

Title	Decision Maker and Date
Adaptation Plan	Cabinet 13 Jun 2023
Annual Procurement Plan Update	Cabinet 13 Jun 2023
Ingenium Parc - Proposed Development of Plot 1	Cabinet 13 Jun 2023
Introduction of the Housing and Planning Act 2016 and the Electrical Safety Standards in the Private Rented Sector (England) Regulations 2020	Cabinet 13 Jun 2023
Representation on Outside Bodies 2023/24	Cabinet 13 Jun 2023
Schedule of Transactions	Cabinet 13 Jun 2023
Skerningham Garden Village Design Code Supplementary Planning Document (SPD)	Council 20 Jul 2023
Annual Audit Letter 2020/21	Cabinet 13 Jun 2023
Annual Audit Letter 2020/21	Cabinet 4 Jul 2023
Collection of Council Tax, Business Rates and Rent 2022-23	Cabinet 4 Jul 2023
Council Plan 2020/23 Performance Report - Quarter 4	Cabinet 4 Jul 2023
House Building - Proposed Joint Venture	Cabinet 4 Jul 2023
Premises at Brignall Moor Crescent, Darlington - Proposed long lease extension	Cabinet 4 Jul 2023
Project Position Statement and Capital Programme Monitoring Outturn 2022/23	Cabinet 4 Jul 2023
Renewal of Dog Public Space Protection Order	Cabinet 4 Jul 2023
Revenue Budget Outturn 2022/23	Cabinet 4 Jul 2023
Xentrall Shared Services Annual Report	Cabinet 4 Jul 2023

**DARLINGTON BOROUGH COUNCIL
FORWARD PLAN**

Annual Review of the Investment Fund	Cabinet 5 Sep 2023
Asset Management Plan	Cabinet 5 Sep 2023
Complaints Made to Local Government Ombudsman	Cabinet 5 Sep 2023
Complaints, Compliments and Comments Annual Reports 2022/23	Cabinet 5 Sep 2023
Land at Faverdale - Burtree Garden Village - Proposed Infrastructure Development Agreement	Cabinet 5 Sep 2023
Offset Strategy	Cabinet 5 Sep 2023
Project Position Statement and Capital Programme Monitoring - Quarter One 2023/24	Cabinet 5 Sep 2023
Regulatory Investigatory Powers Act 2000 (RIPA)	Cabinet 5 Sep 2023
Revenue Budget Monitoring 2023/24 - Quarter One	Cabinet 5 Sep 2023
School Term Dates 2025/26	Cabinet 5 Sep 2023
Treasury Management Annual Report and Outturn Prudential Indicators 2022/23	Cabinet 5 Sep 2023
Procurement Plan Update	Cabinet 10 Oct 2023